



## 2014 NAND Flash Market Update

-Supply, Demand and Beyond-

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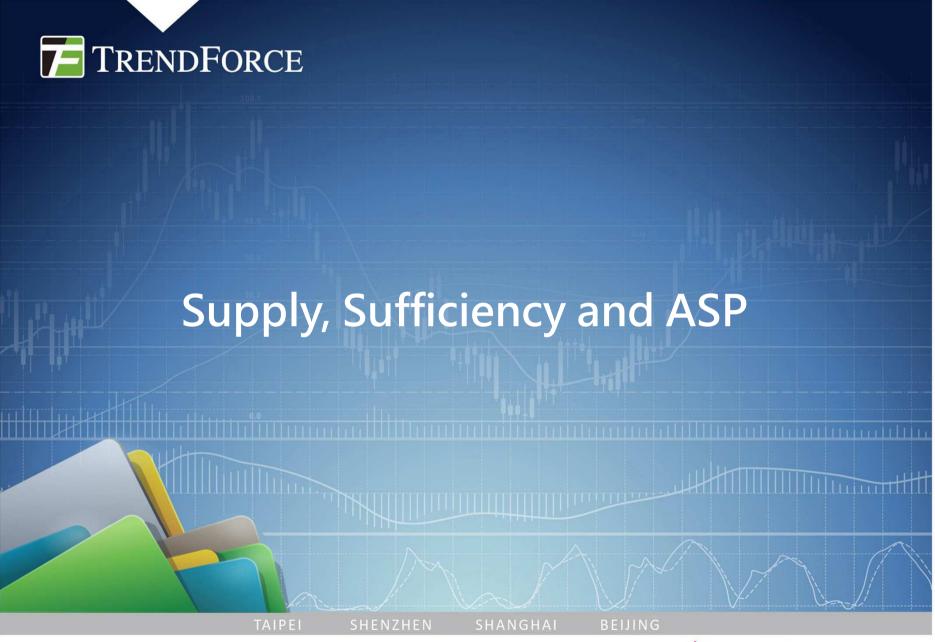
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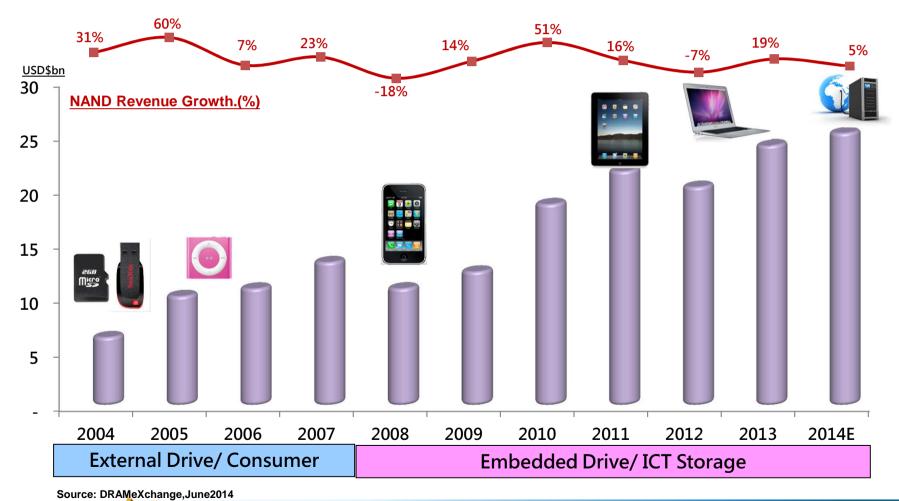




#### **NAND Market Revenue Trend**



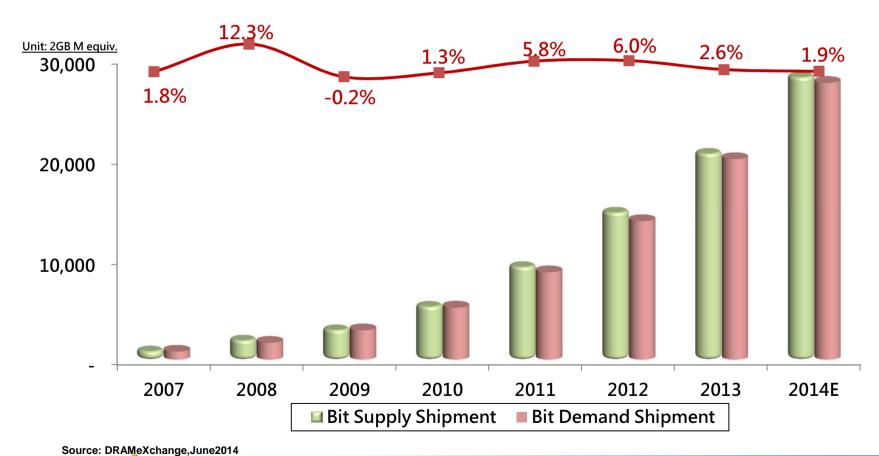
■ 2014 NAND market revenue continues to grow with solid demand from diversified applications.



### 2014 NAND Market: Balance is the Theme



- 2014: Supply growth @38% YoY, Demand grwoth@39% YoY.
- NAND makers are profit-oriented and conservative toward supply strategy.
- Supply & Demand balance is a new paradigm.

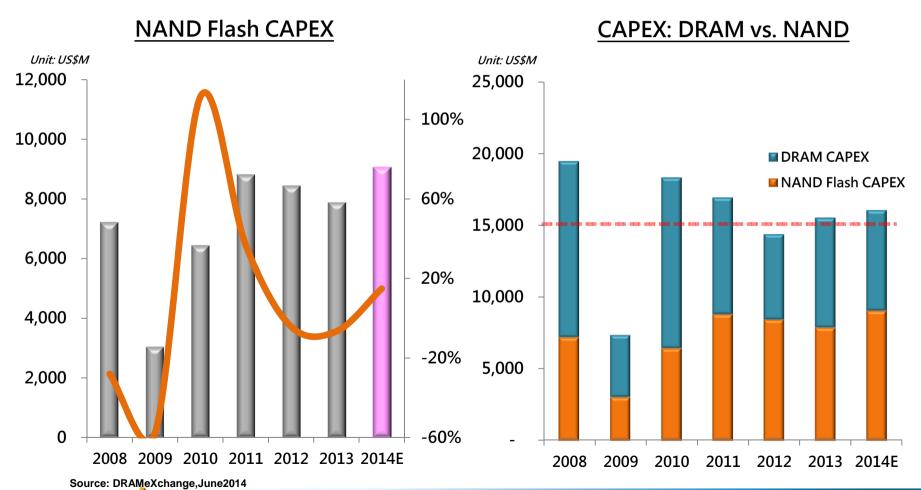




## **CAPEX: Preparation for 3D-NAND Era**



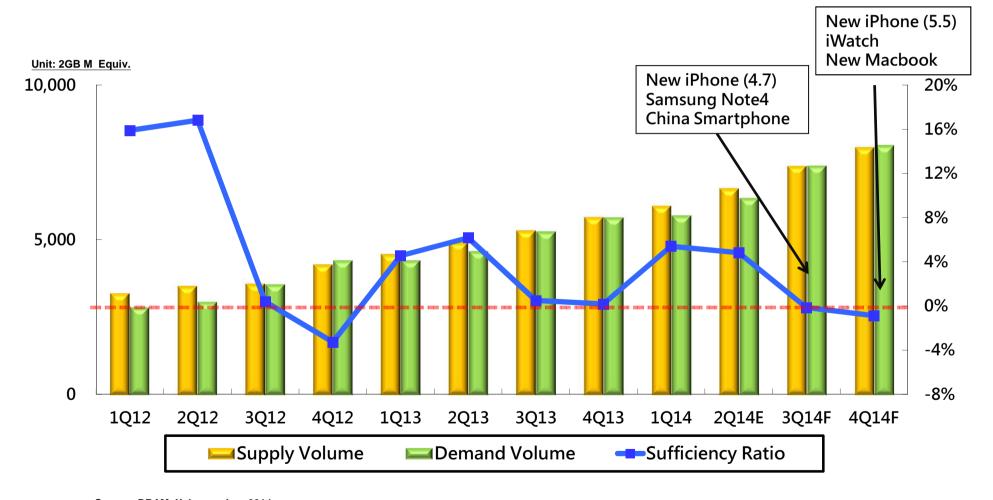
- 2014 CAPEX: US\$9.2 Bn with 15%yoy, mostly reserved for 3D-NAND in the future.
- Memory CAPEX is US\$15-16 Bn level, allocation favor on NAND.



## **2014 Quarterly Sufficiency**



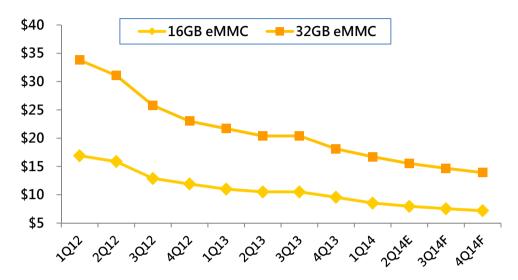
- 1H14 Weaker OEM and retail market results in over-supply pattern.
- Momentum from new OEM demand helps to ease S&D imbalance in 2H14.

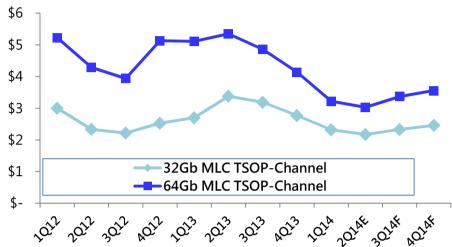


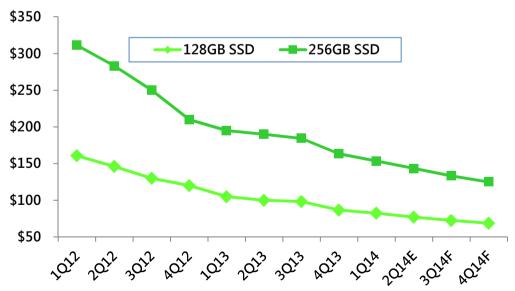


#### **ASP Trend: Different Pattern for OEM and Channel**





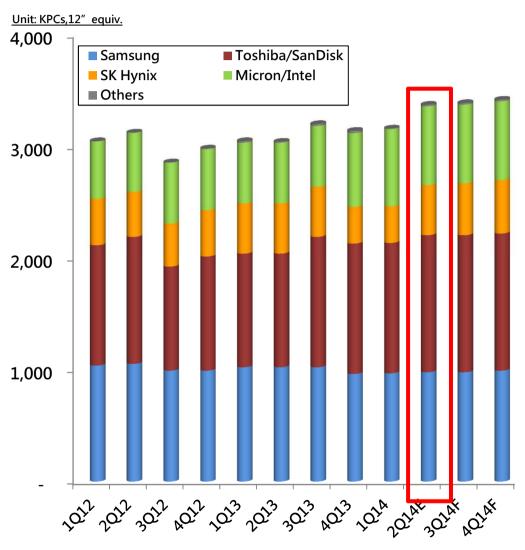




- Embedded (eMMC, SSD) price stably declined QoQ, mostly reflecting cost down from migration.
- Channel chip price is the mix of market supply and demand.

## NAND Capacity: Added Slightly for 2014

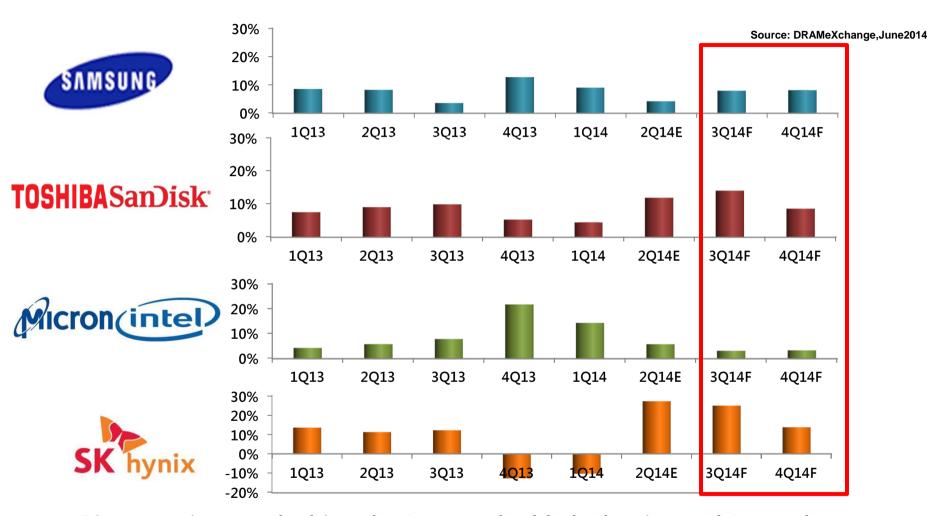




- 2014 NAND capacity +8% YoY.
- Hynix NAND capacity will be fully recovered from 142Q (150k/m).
- Micron Singapore fab transition will be completed, total Micron/Intel NAND capacity is up 235k/m from 142Q.
- Toshiba Fab5 Phase2 infrastructure is set from 14Q3, equipment installation from 14Q4.
- Samsung Xian fab and 3D-NAND schedules fall behind.

## 2014 Bit Output: Derived from Node Migration more





■ Bit output is strongly driven by 1ynm embedded adoption and 1znm-class migration from 2H14.



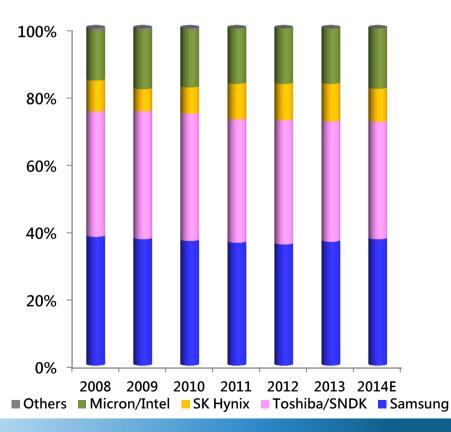
## Supply Dynamics: Limited Growth & Constant Share



- Supply bit growth is 7-year-low level.
- Market Share: SEC@37%, TSB/SNDK@35%, MU/INTL:@17%, Hynix:@10%
- Rational supply strategy is predictable under game theory.

## **Bit Supply Trend** 133% Unit: 2GB M equiv. 30,000 54% 25,000 20,000 15,000 10,000 5,000 2009 2010 2011 2012 2013 2014E

#### Market Share (Production Base)



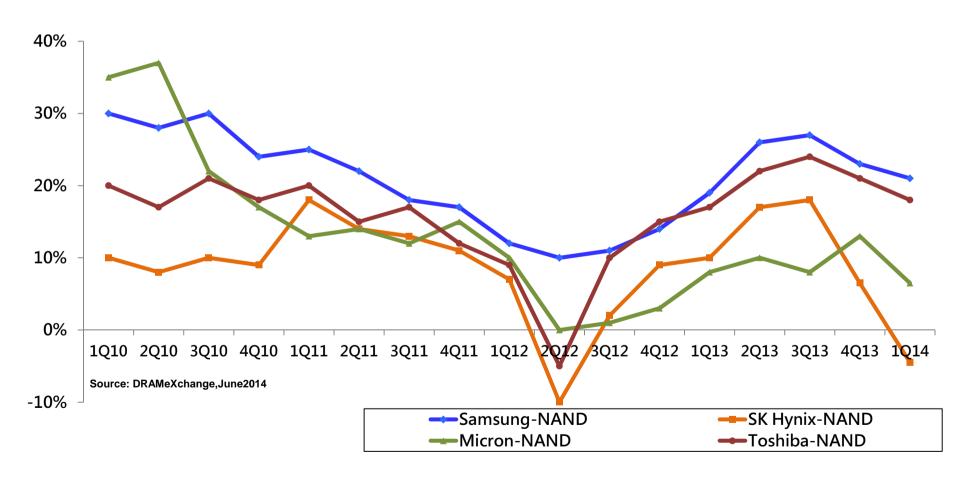


Source: DRAMeXchange, June 2014

## NAND Financials: Profitability Remains but Squeezing



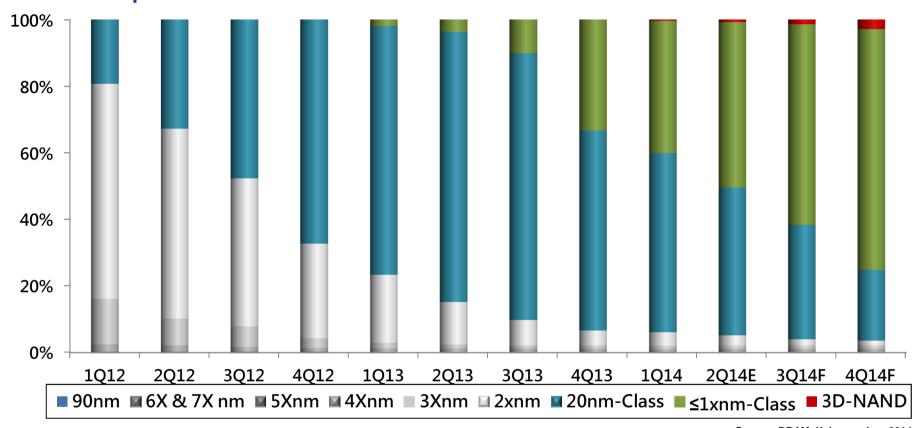
- Operating profit margin stabilization is challenging.
- SSD, eMMC and eMCP margin > card, UFD.
- Customer and product portfolio is the key to margin management.





# Migration: 1xnm-class Embedded is through 2014, Limited Exposure for 3D-NAND





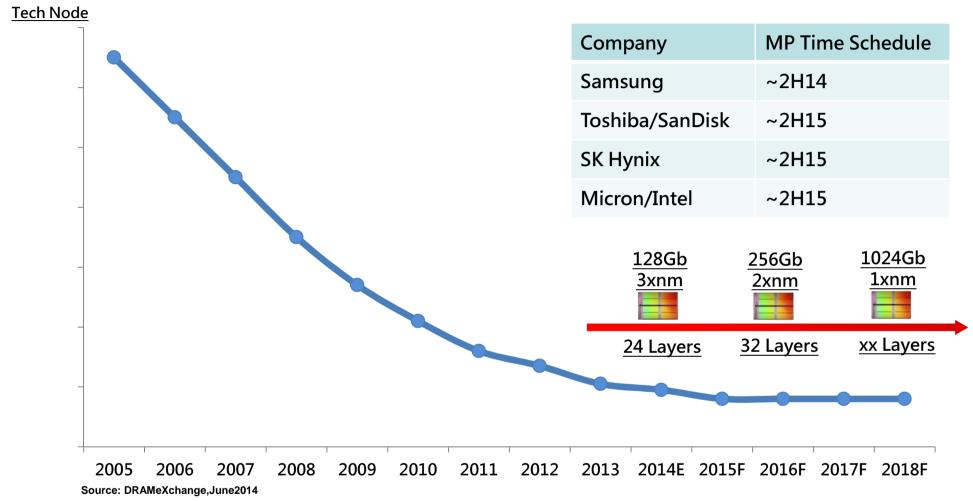
Source: DRAMeXchange,June2014

- Samsung full lineup for 19nm eMMC, eMCP and SSD is ready in from 1Q14.
- Toshiba & SanDisk 1ynm eMMC MP schedule is in 142Q.
- Hynix 16nm eMMC MP schedule is in 142Q.
- Mostly 1xnm-class SSD for PC schedule from 14Q13.
- 3D-NAND (%): <2% in 2014



## 3D-NAND is the Next Super Star



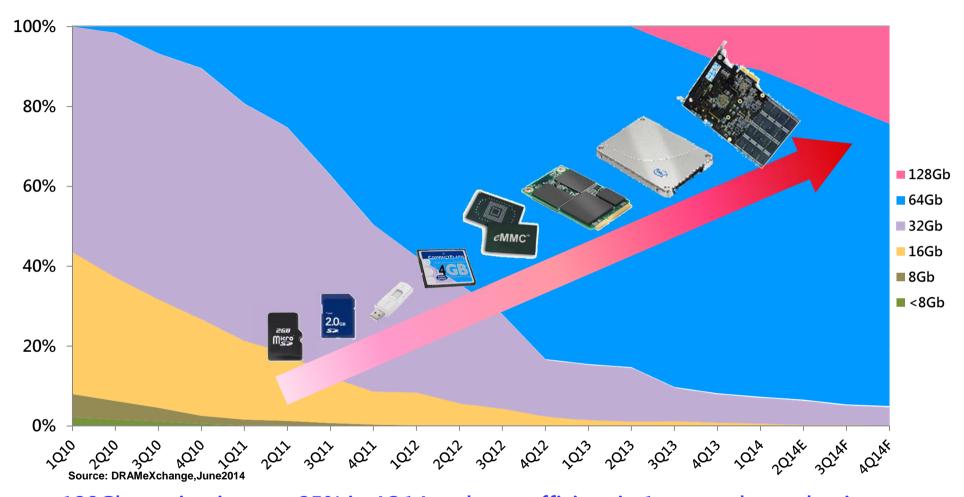


- 2D-NAND migration comes to bottleneck from 2015 (1znm is the last generation).
- 1znm node will be paralleled to 3D-NAND in 2015 and 2016.



## **Density: SSD and Node Migration Drives Density**





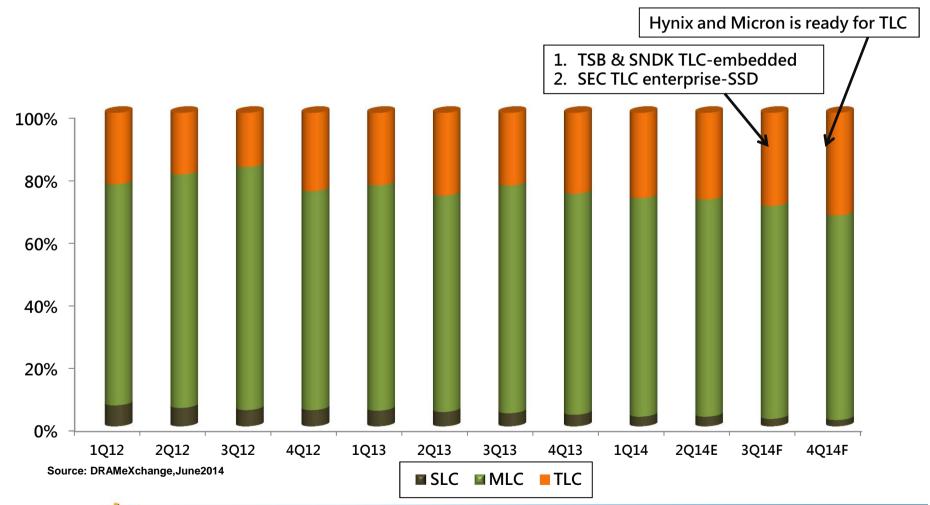
- 128Gb portion is up to 25% in 4Q14 and cost-efficient in 1znm node production.
- SSD requires 128Gb or higher chip for larger capacity design.
- Enterprise-SSD content per box reaches ~600GB in 2014.



## Technology: 3-Bits-Cell Embedded is the Key



- 3-bits-Cell eMMC, eMCP and SSD are the next drivers for client OEMs.
- Samsung is pioneering 3-bits-cell SSD for enterprise market from 14Q3.





## Roadmap for 3-Bits-Cell Schedule



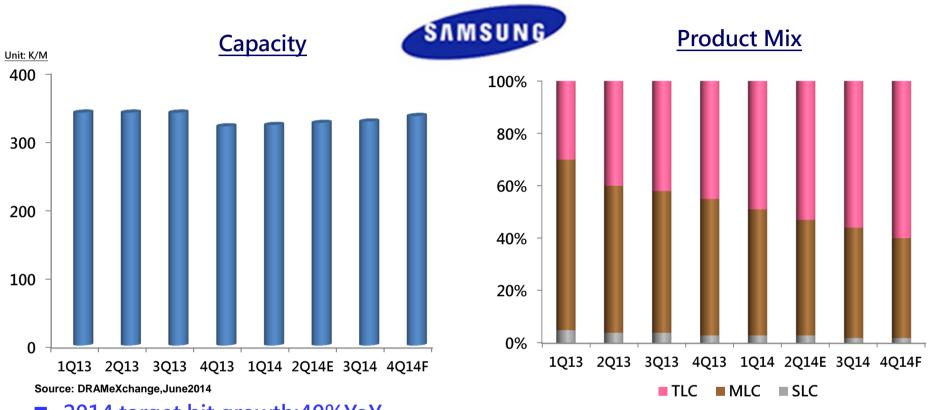
- Samsung is introducing full lineups for 3-Bits-Cell embedded products from 14Q3.
- Other NAND makers 3-Bits-Cell products will be unveiled from 2Q14

Source: Company data, complied by DRAMeXchange,June2014

	2013			2014				2015					
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
SAMSUNG	3-Bits-Cell eMMC/eMCP												
	3-Bits -Client SSD												
	3-Bits -Cell Enterprise SSD												
SanDisk	3-Bits-Cell eMMC/eMCP												
									3-Bits	-Cell Cli	nt SSD		
SK hynix								2.0	to Call	-MMC/-	MCD		
	3-Bits -Cell eMMC/eMCP  3-Bits -Cell Cliient SSD												
									J-Dits	-Cell Cl			
TOSHIBA								3-1	Bits-Cell	eMMC/e	MCP		
									3-	Bits-Cel	I Clint SS	SD (	
Micron									E				
	3-Bits -Cell eMMC/EMCP  3-Bits -Cell Client SSD												
4										3-Bits	-Cell Cli	ent SSD	

## NAND Flash Vendor Review-Samsung



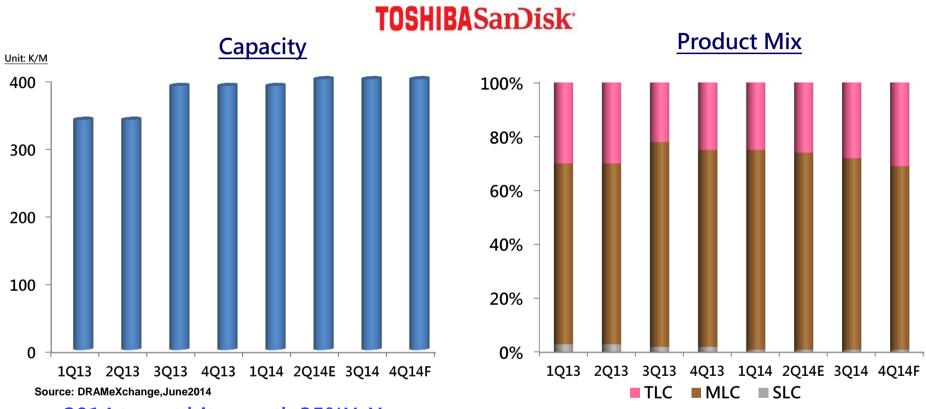


- 2014 target bit growth:40%YoY
- Xian-An Fab production has been initiated from 1Q14 and dedicated on 3D-NAND.
- TLC-basis eMMC and SSD is the key in 2014.
- Strength: Strong leverage with Samsung smartphone and tablet.



## NAND Flash Vendor Review-SanDisk/Toshiba



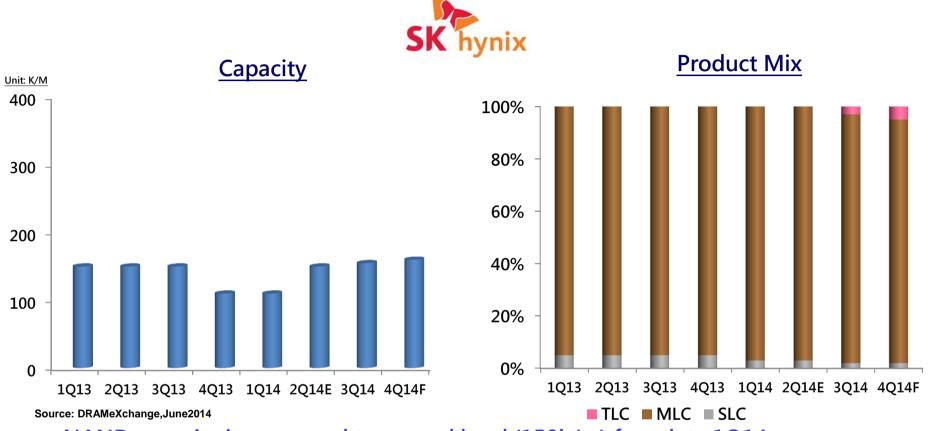


- 2014 target bit growth:35%YoY
- Fab5 Phase2 infrastructure will be completed in 3Q14 for 1znm and 3D-NAND.
- TLC-Basis embedded products are scheduled from 3Q14.
- Toshiba is seeking more engagement with more 1<sup>st</sup>-tier OEMs.
- SanDisk targets > 25% SSD revenue contribution in 2014, strongly focus on enterprise-SSD.



## NAND Flash Vendor Review-SK Hynix



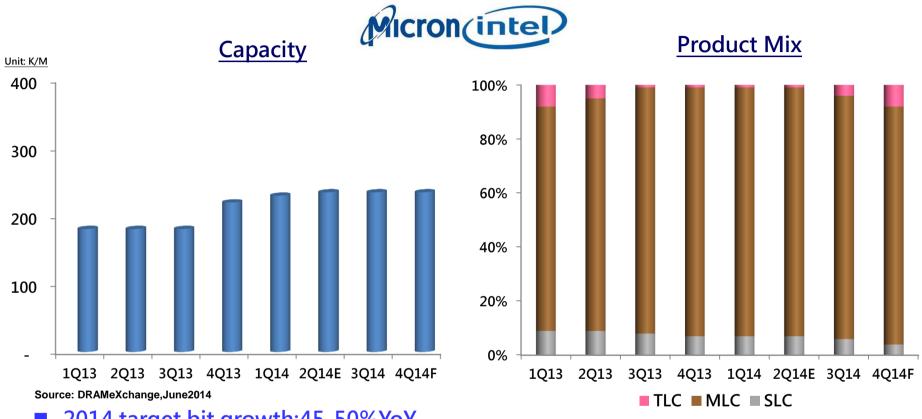


- NAND capacity is recovered to normal level (150k/m) from late 1Q14.
- In-house eMMC and SSD controller is the key to embedded product success.
- TLC-basis eMMC and SSD schedule to ramp from 2H14.



## NAND Flash Vendor Review-Micron/Intel





- 2014 target bit growth:45-50%YoY.
- Singapore fab fabrication transition to NAND will be completed in 142Q.
- Next generation mobile embedded will catch up from 4Q14 when Elpida mDRAM and new controller is fully utilized.
- Intel positioned itself as a enterprise-SSD technology enabler in the field.















#### **NAND Demand Outlook**



- Demand catalyst continues with strong mobile and enterprise applications.
- SSD is #No.1 growth driver in 2014.
- Smartphone+ Tablet+ SSD consumes ~80% of total NAND.

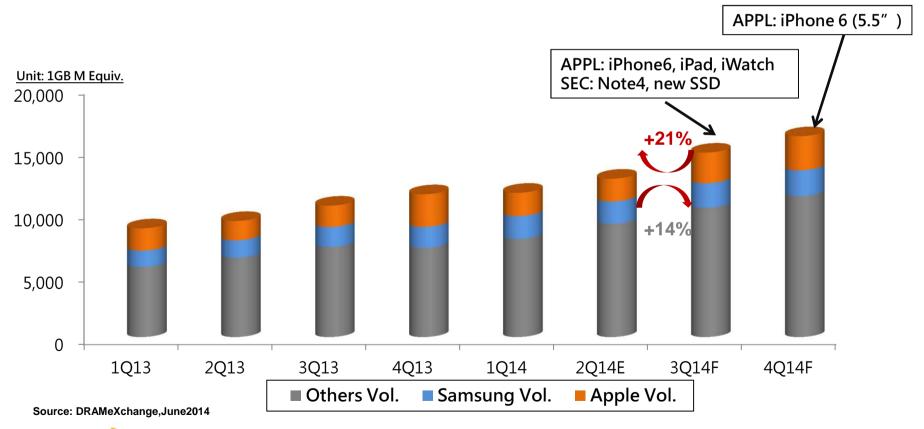




## NAND Demand: Apple and Samsung



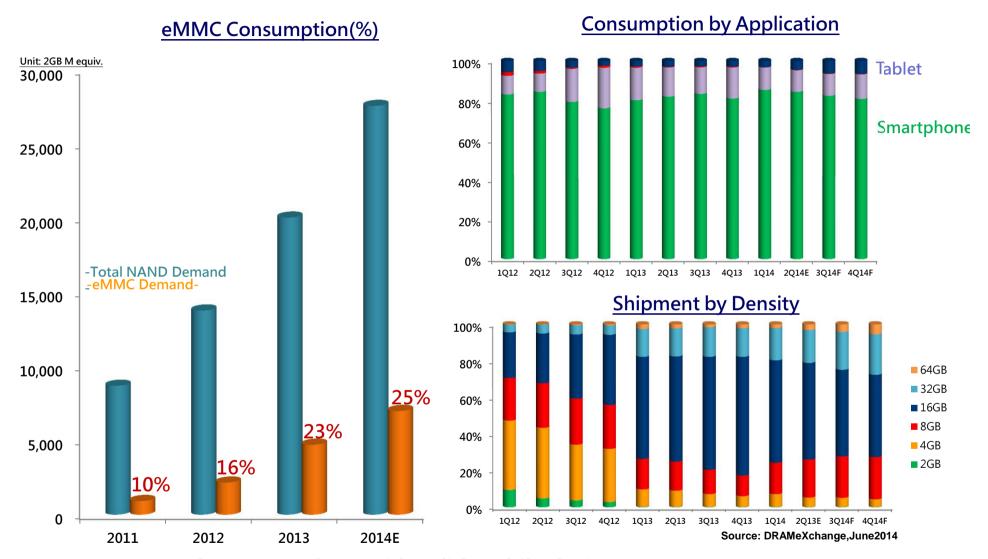
- Apple and Samsung have series of new product launch at from143Q.
- Demand bit growth from Apple and Samsung outperforms market average in 3Q14, significantly helps to ease the market imbalance.
- Apple and Samsung steadily consume ~30% of total NAND.





#### **eMMC Market Outlook**





- eMMC market grows along with solid mobile devices.
- Middle/Low –end models stifles eMMC content per box.



#### eMMC in Mobile Device: A Common Standard



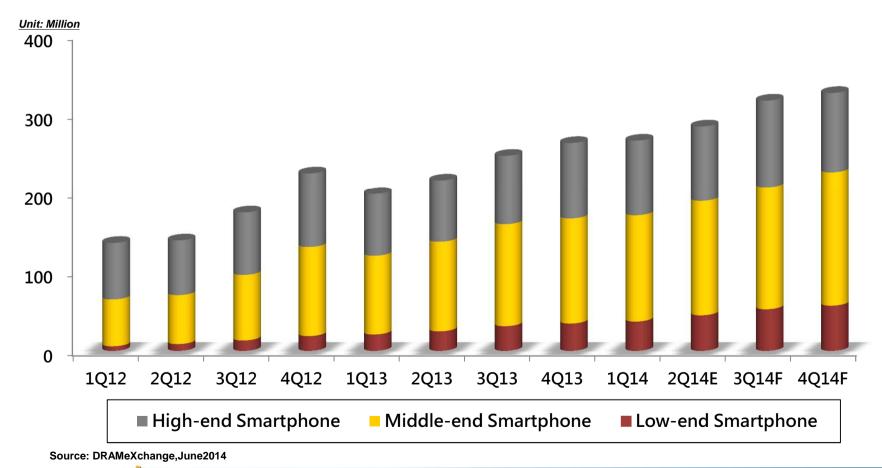
- eMMC is widely adopted for better performance and advanced O.S.
- eMMC is storage standard for major AP vendors.
- Apple use pure NAND only.

#### eMMC % in Smartphone eMMC % in Tablet **Unit: Million Unit: Million** 400 100 74% 58% 59% **70% 59%** 64% **51%** 46% 46% 36% 76% 71% 80 58% 60% **65**% 300 63% **2**4% 48% **53%** 52% 60 20% 200 40 100 20 1Q12 3Q12 1Q13 3Q13 1Q14 3Q14F 1Q12 3Q12 1Q13 3Q14F 3Q13 1Q14 Source: DRAMeXchange,June2014

## Smartphone: Weak 1Q14 and Low-End Drives 2Q14



- 1Q14 smartphone drops 6%qoq for seasonality. 2Q14 pick-up from low-end models.
- Middle/Low-end models are carrying the catalyst in 2014. (60% in 2013-80% in 2014)

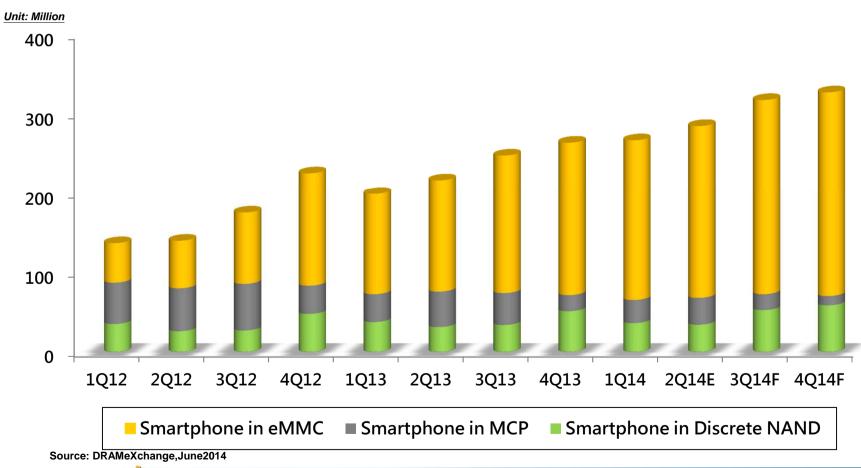




## eMMC is Penetrating from Top to Bottom



- Slowing eMMC content growth is attributed by middle-low end devices.
- Traditional MCP is replaced by eMMC or eMCP for new Android O.S and apps.

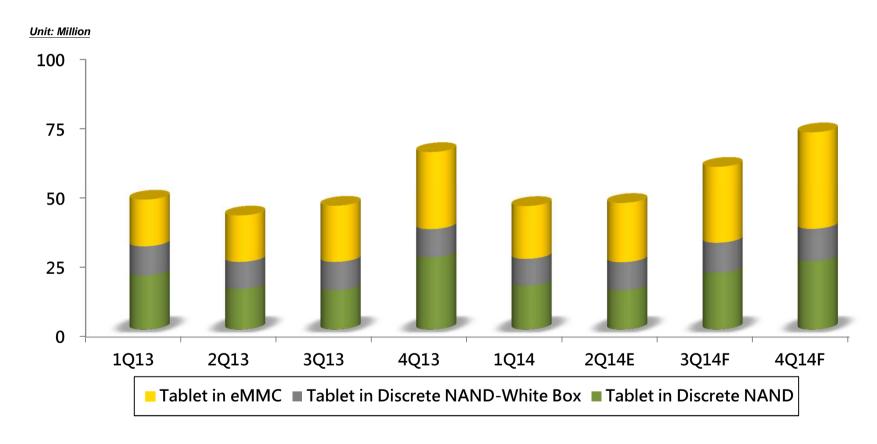




## Tablet: Market Continues to Raise with Limited Content TRENDFORCE Growth.



- 1H14 tablet demand is muted, only 2%HoH compared with 1H13.
- Overall demand picks up from 3Q14 for new models unveiled.
- Tablet eMMC content declined in 2014 due to ultra-low price tablet raise.
- Raw NAND is still popular among Chinese white-box for cost concern.

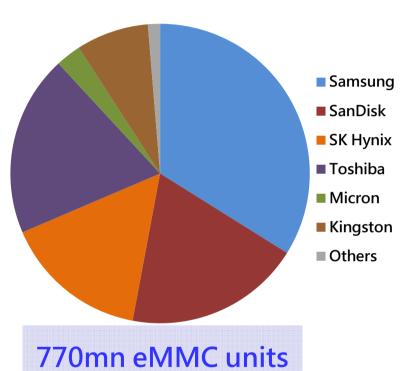




#### WW eMMC+eMCP Market Share in 2013







Vendor	Controller House					
Samsung(19nm)	In-House					
SanDisk(19nm)	In-House					
SK Hynix(20nm)	SMI					
Toshiba(19nm)	In-House					
Micron(20nm)	Phison					
Kingston(19nm)	Phison					
Others	SMI, Skymedi, Phison, etc					

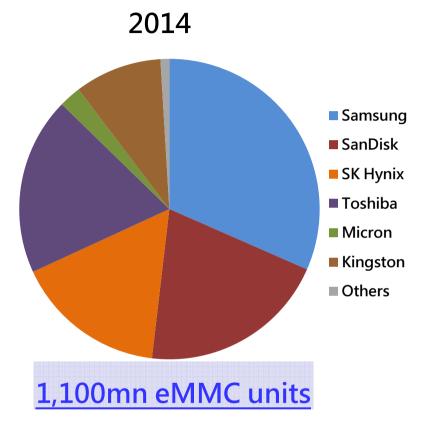
Source: DRAMeXchange,June2014

- Samsung is leading with strong position in eMMC and eMCP, leveraged Samsung smartphone.
- SanDisk has most diversified customer portfolios than any other eMMC vendors.
- 3<sup>rd</sup>-party controller houses will find it difficult to compete with in-house solution.



#### WW eMMC+eMCP Market Share in 2014





Vendor	Controller House
Samsung(19nm)	In-House
SanDisk(1ynm)	In-House
SK Hynix(16nm)	In-House, smi
Toshiba(A19nm)	In-House
Micron(16nm)	In-House
Kingston(A19nm)	Phison
Others	SMI, Skymedi, Phison, etc

Source: DRAMeXchange,June2014

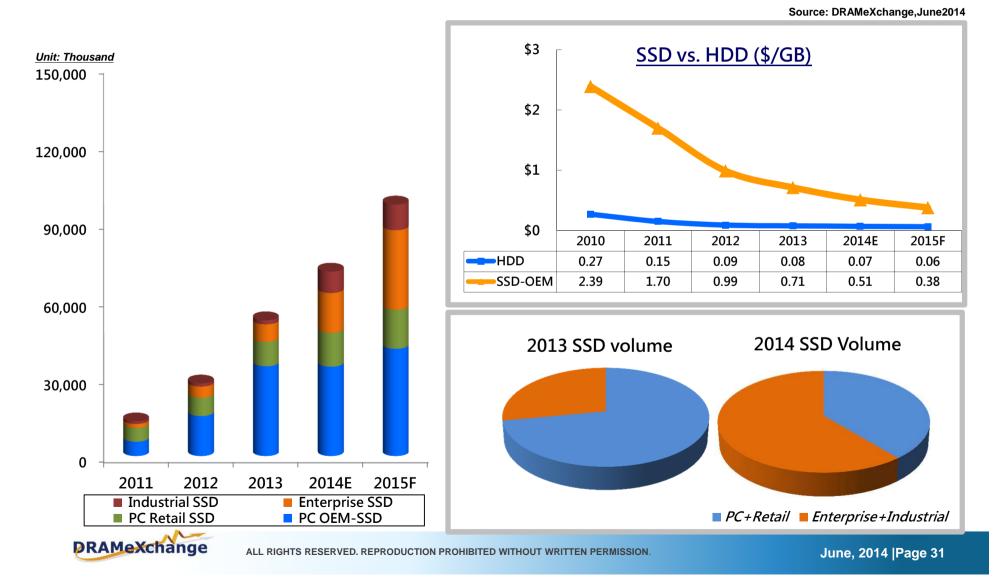
- eMMC Market share pattern remains stable.
- In-House Solutions are dominating.
- TWN vendors are narrowing to supplementary role.



## SSD Market: Enterprise is the Bulls Eye

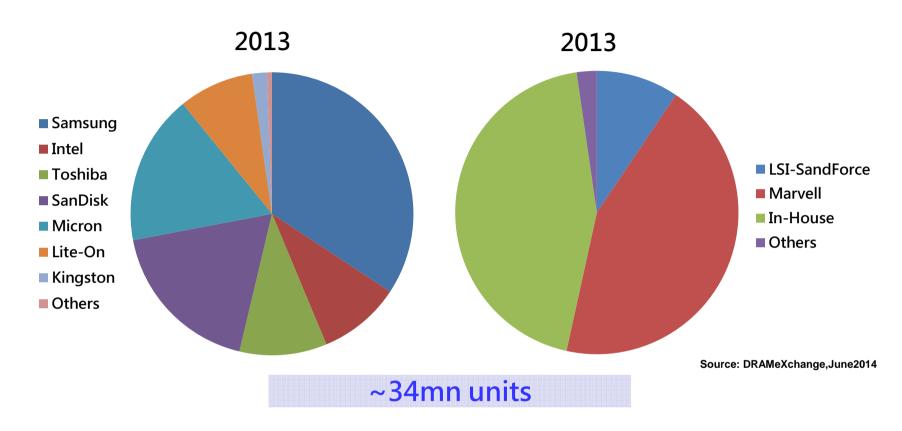


- PC-Client SSD shipment outnumbers but enterprise-SSD consumption is higher.
- Total SSD market size increases 87% /36%/37% for 2013/2014/2015



## WW PC-OEM SSD Market Share and Controller in 2013



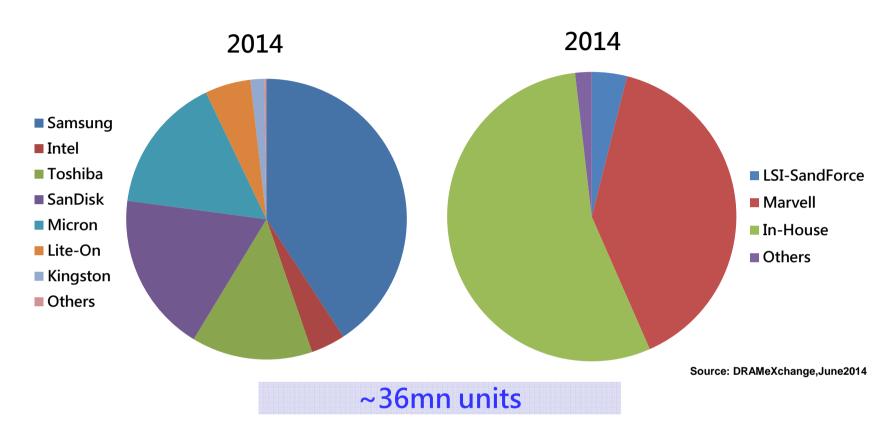


- Samsung is prevailing PC-OEM SSD in either MLC or TLC products.
- In-House SSD controller is facilitating to performance and time to market.
- Marvell flexible business model helps the PC-SSD makers on product differentiation.



## WW PC-OEM SSD Market Share and Controller in 2014



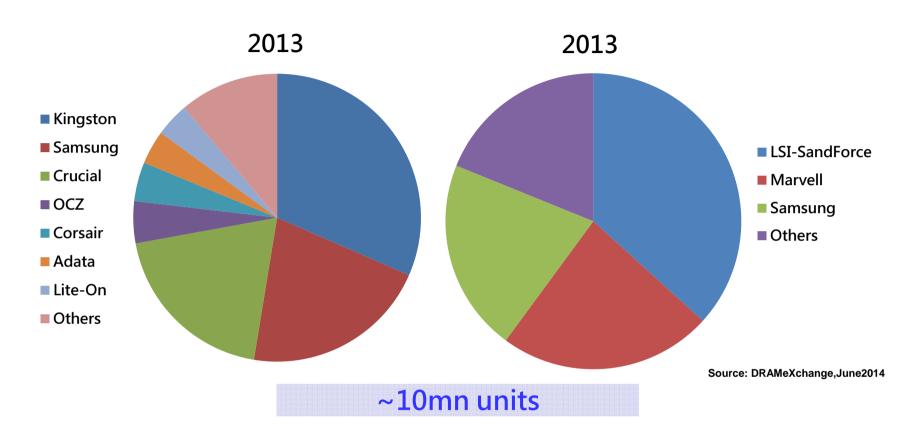


- 2014 NB market drops 2%YoY with limited growing SSD penetration rate.
- Expanded market share for Samsung is credit to higher TLC-SSD in 1st-tier PC makers.



### WW Retail SSD Market Share and Controller in 2013



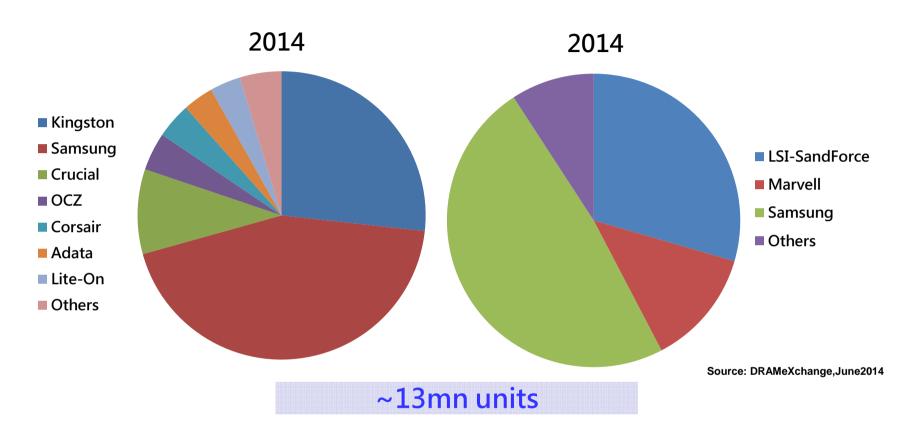


- LSI-SandForce remains No#1 for retail brand for comprehensive firmware support.
- Strong Samsung retail SSD sales is attributed by TLC-base SSD.



#### WW Retail SSD Market Share and Controller in 2014





- LSI-SandForce is still No#1 due to Kingston.
- Market share is consolidated to strong brand makers.
- 3<sup>rd</sup>-party SSD controller houses are moving to white-box or module houses.



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## **Key Takeaways**



## Supply

- 2014 supply bit growth is 38%, bit output is mainly derived from node migration while wafer capacity only increases by 8%.
- To cope with middle/low-end mobile devices, TLC-Basis eMMC and SSD are next battlefield. Most NAND makers will be ready from 2H14.
- 1xnm-class eMMC, eMCP and SSD will become mainstream products from 2Q14; 3D-NAND remains future story for 2015.

## Demand

- 2014 demand bit growth is 39%. Smartphone, tablet and SSD continue to drive the market upward.
- Despite of strong end-device shipment pattern, content-per-box growth is limited due to cost concern and enhanced popularity of middle/low end models.
- SSD outperforms other applications in 2014, credit to solid demand from enterprise-SSD.



